

## Human Services & Community Building

*The majority of the goals and objectives listed come from the 2011 update to the Georgetown-Scott County Comprehensive Plan. Some of the goals and objectives come from the 1996 and 1991 updates, as marked. Those goals and objectives under 'Vision 2020' come from Scott County United.*

Goal	Objectives	Does this need to be included or updated?	Do we need more information or research?
<b>Growth (2011)</b>			
1. Development is used to promote opportunities for a variety of cultures and income levels, resulting in a vibrant and interesting community.	1.1 Create a form-based zoning category that can be used by developers who wish to mix land uses in return for superior and stringent design characteristics.		
<b>Urban Form: Residential (2011)</b>			
1. A variety of housing types and densities are encouraged throughout urban areas for all income levels.	1.a Municipalities should encourage a variety of housing types and densities, including mixed-use developments that are well-served by potential public transportation and close to employment centers, services, and amenities. Higher-density housing should be placed near shopping and work		
	1.b Municipalities should encourage public and private, for-profit and non-profit sectors to develop and maintain an adequate supply of single and multiple family housing.		
2. Municipalities should encourage creation and expansion of affordable housing opportunities and preservation of existing housing stock.	2.a Municipalities should collect, maintain, and disseminate information and vital statistics on housing affordability such as cost demand and supply of housing stock.		
	2.b Scott County municipalities will seek opportunities to develop and modify land use regulations and permit processes that make project approval timelines achievable, and densities and mitigation costs more predictable.		
	2.c Scott County municipalities will work toward retaining existing affordable housing stock through conservation efforts of older residential neighborhoods.		
	2.d Municipalities will assess the effects of new policies and regulations, on housing development costs, and overall housing affordability.		
	2.e Scott County and its cities and towns will explore opportunities to combine development efforts with historic preservation, placing priority on preserving existing residential structures of historic value. An Historical District Ordinance should be adopted to support preservation efforts.		
<b>Sadieville (1996)</b>			
<b>Overall Goals</b>			
6. Improve the access of Sadieville residents to recreational, cultural, child care, health, and educational services.			

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<b>Growth, land use, and community facilities plans</b>			
I. Housing	I.1 Provide for a variety of housing types and residents and rehabilitate or replace dilapidated units.		
K. Parks and recreation	K.2 Work with Scott County Parks and Recreation to improve the amount and variety of recreation possibilities for teenagers and older residents. Explore the feasibility of rehabilitating the school gym for recreation and community use.		
<b>Stamping Ground (1996)</b>			
1. To provide for a variety of housing types and residents and to rehabilitate or replace dilapidated units.	1.1 Housing development should concentrate on the middle income housing market, and for senior citizens. These can be provided through townhomes, single family lots, and elderly communities.		
<b>Education (1996)</b>			
1. Quality educational opportunities should be provided for all Scott Countians throughout their lifetime.	1.1 Quality programs for early childhood education and care should be available to all children in Scott County, to ensure that they are better prepared for school.		
	1.2 Advanced educational programs should be available at all grade levels for all qualified students, to help Scott County children develop their special talents.		
	1.3 All Scott Countians should be encouraged to complete at least the secondary educational level; the dropout rate should be significantly reduced. Involvement in GED and literacy programs should be increased for those who have not completed the secondary education level.		
	1.4 Vocational education programs should develop a wide range of skills reflective of those needed by regional employers. These programs should recognize the changing technologies in today's society.		
	1.5 Georgetown College is an important community institution, which should be supported in its efforts to strengthen its programs, facilities, and enrollment and to provide educational and cultural programs to the wider community. The College, Planning Commission, and City should cooperate on a plan for meeting expansion, parking, and circulation needs to ensure the College's continued growth and vitality in Georgetown, in balance with needs of surrounding neighborhoods.		
	1.6 A broad range of community education programs should be available to all Scott Countians for the continuing development of interests and skills.		
	1.7 Coordination across community agencies and services should be improved to ensure full utilization of all available programs and facilities and complete coverage of all educational needs, with minimal overlap.		

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	1.8 The Planning Commission and legislative bodies should support the School Board in accomplishing the Scott County Schools Facility Plan. The Georgetown-Scott County Comprehensive Plan incorporates the goals, policies, objectives, and strategies of the Facility Plan, as it is amended and adopted by the Board.		
	1.9 Private non-profit educational foundation: should act as a catalyst for improved education and to reflect growing "community ownership" and responsibility for the schools system.		
<b>Housing (1991)</b>			
A. All Scott County citizens should have safe, sanitary, and decent housing to meet their needs. The new housing demands created by job growth should be accommodated, in keeping with other goals for growth and protection of community character and the environment.			
B. Scott County should preserve and expand a diverse housing stock capable of meeting the needs of a diverse population, who vary by income, preference, household size and type, and special housing needs. A diverse housing stock must meet peoples' needs in different ways. It must reflect their ability to pay, as well as their ability to buy - or their need to rent - their home. The needs of special populations, including the frail elderly, the developmentally disabled, and the physically handicapped, must also be addressed.			
C. The Planning Commission and local governments should take an active leadership role to foster the production, conservation, and rehabilitation of housing affordable to families of moderate and lower income.			

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D. Scott County governments and business and community organizations should jointly establish a non-profit housing corporation to multiply the institutional resources for affordable housing.			
E. Affordable home ownership			
F. Appropriate rental housing			
G. Rehabilitation and neighborhood preservation			
<b>Housing Objectives and Action Plan</b>			
1. A key objective of the housing element is to create a private, non-profit housing corporation through joint public/private initiatives to carry out the implementation of affordable housing programs and projects.	1.1 Such a housing corporation, with committed leadership and adequate start-up resources, could carry out many activities in Scott County that are supportive of and not competitive with the private housing market and capable of fostering the principle of affordable housing.		
2. Modify the framework of land use regulation to provide for a range of diverse housing needs and to increase opportunities for moderate-income housing. Through a more targeted zoning process, provide specific opportunities for a wider range of multi-family densities, single-family housing on small lots, planned developments and other innovative neighborhood designs, and mobile home parks.	2.5 Devise specific incentives that can be offered to developers to encourage the creation of affordable housing units. The Planning Commission should explore, in conjunction with the non-profit housing corporation and developers, incentives that can be offered without impairing other important planning objectives.		
3. Through neighborhood and infill planning, widen opportunities for affordable housing while preserving and strengthening the fabric of existing neighborhoods.	3.2 Develop a rehabilitation and neighborhood preservation program and strategy.		
	3.3 Strongly encourage appropriate infill development as a way to provide affordable housing, and apply the following infill policies through the neighborhood planning, zoning, and development review process.		

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	3.4 Encourage preservation of open space and provision of adequate park and recreation facilities in all residential areas.		
4. Encourage further utilization of Federal and state housing programs to address unmet lower income housing needs in Scott County.	4.1 Efforts to use available Federal programs - carefully targeted to local needs - should be accelerated. Senior citizen housing opportunities, using the Farmers Home Administration program as well as the HUD Section 202 program, should be actively pursued. Since it appears likely that Georgetown will lose		
	4.2 Establish an information clearinghouse for financial and technical assistance for stabilization and renovation of urban and rural housing.		
5. Encourage rehabilitation of substandard housing and private reinvestment in neighborhoods through a strong housing code and property maintenance enforcement program.	5.1 Establish an on-going code enforcement program in both Georgetown and the County to support enforcement in smaller communities and rural areas.		
	5.2 Coordinate code enforcement with the Housing Authority and the proposed non-profit corporation to help property owners find resources for housing, rehabilitation, especially for owner-occupied units, and to minimize negative impacts of relocations when these are necessary.		
	5.3 Closely coordinate this program with neighborhood preservation and infill planning.		
6. The community's policies concerning provision of public services and infrastructure are a key factor affecting housing prices. The Planning Commission should work with utility companies to identify policies to lower financial barriers to affordable housing, while ensuring that development pays its fair share of infrastructure costs.	6.1 Give consideration for affordable housing in public capital improvement projects. Local governments and utility agencies need to focus available public funds for major infrastructure improvements in areas where the greatest benefit will result. It is reasonable for developers to pay for the cost of infrastructure extensions to serve their project. However, major off-site costs, such as for new interceptor sewers, or widening of deficient collector roads, need to be shared through impact fees and public capital improvement projects.		
	6.2 Developers sometimes must pay the cost of improvements that will eventually serve other developments as well as their own. The financial impact of upfront costs should be reduced through methods to reimburse the developer for these improvements. Local government and utility agencies could establish reimbursement funds to repay developer as fees are collected from additional growth. For affordable projects, a payback rate could be guaranteed from the fund.		
	6.3 Develop flexible design standards that aim to minimize costs for on-site infrastructure improvements while ensuring that standards are met.		
<b>Vision 2020</b>			
<b>Quality of Life</b>			
	1.a A partnership register, established on a website or through a local community organization, for organizations to express their interest in partnering with other community organizations.		
	1.b Quality of life board formed: representatives from existing organizations, neighborhoods, and government. The board helps bring programs, identify partnership opportunities, and keeps their own organizations, neighborhoods, and governing groups informed.		

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1. The partnership focus	1.c Break historical community barriers between segments of the community. Offer programs for specific audiences at "not-so-traditional" locations. Encourage organizations to investigate and analyze joint opportunities.		
	1.d Continue to break down perceived community barriers with Georgetown College to encourage participation in arts and cultural programs offered by the college.		
	1.e Implement a cross-neighborhood activity. For example, Copperfield and Canewood get together for a big summer picnic activity at the Scott County Park.		
	1.f Educate the community on diversity issues. Establish a Diversity Council.		
2. The "opportunities to gather" focus	2.a The creation of a Community Calendar to publicize activities for community participations.		
	2.b Advertise available community space for activities		
	2.c Encourage the building of a performing arts center at Georgetown College.		
	2.d Continue pursuit of a Scott County YMCA facility with a full slate of YMCA activities for children, adults, and families.		
	2.e Add bike trails in the community; add sidewalks and small gathering areas in the neighborhoods.		
	2.f Public transportation system will make activities accessible to all.		
5. The housing focus	5.a Eliminate substandard housing: support Habitat for Humanity 21st Century Challenge		
	5.b Pursue options for funding for rejuvenation of Neighborhoods and/or housing/neighborhood programs.		
<b>Agriculture</b>			
3. The labor focus	3.a Develop a help center for migrant workers to assist with a variety of needs: housing, language, job assistance, legal assistance, medical benefits, tax assistance, etc.		
<b>Health and Human Services</b>			
1. The "responsible, dependable, and proactive delivery system" focus	1.a Set standards for providing assistance in a timely manner for those in the community who need help - will vary depending on the need, i.e. healthcare, housing, educational services		
	1.b. Unmet needs are identified by service agencies and through the coalition or through agency partnerships as the needs are addressed.		
	1.c Service agencies work together to become the "system", known as Community Connection		

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2. The community connection focus	2.a On-going definition and refinement of the role of the Community Connection		
	2.b Community Connection members include the public, private, and non-profit sectors, and meets on a regular basis. All agencies share information and define current resources and new resources that are needed to meet emerging needs.		
	2.c Georgetown Community Hospital is viewed as a key player in delivering a 'responsible, dependable, and proactive delivery system' for health and human services issues.		
<b>Education</b>			
1. The Scott County community education foundation focus	1.a Use a dissemination point for educational information.		
	1.b Adopt the Vision 2020 education plan as its mission.		
2. The character focus	2.a Create a task force for the purpose of establishing an Institute for character education.		
	2.b The institute for character education will focus on: family, career, health, financial, citizenship, government, technology, culture, volunteers, and spiritual issues.		
3. The degree/industrial focus	3.a Through the foundation, communicate to the community the degree programs available.		
	3.b Develop virtual course work with technology available to the entire community - with focus on workforce development issues.		
4. The collaboration focus	4.a Expand on the community and education foundation board to include representatives from business and industry, public and private schools, the college, local government, the ministerial association, and community groups.		
	4.b Seek a grant from a foundation or other private sources to fund the Collaboration Focus.		
5. The lifelong intellectual curiosity focus.	5.a Establish Scott County as a community-learning center by disseminating information about learning opportunities throughout the community.		
	5.b Focus on early childhood education to meet community needs.		
6. The international programs focus.	6.a Encourage international programs and opportunities for all citizens with such projects as the Japanese Garden.		
	6.b Coordinate International visits and conferences		
	6.c Coordinate exchange programs.		